

USD Questions - Aramark

Finance/Revenue Questions:

1. Indicate the number of billable service days for residential students dining at the dining hall each semester.

Fall 2026 is 112 days and Spring 2027 is 108 days for a total of 220.

2. Indicate the current casual meal or door rates at the dining hall.

The current agreement includes meal-plan pricing and other financial arrangements related to meal plan revenue. The campuses are not requiring proposers to replicate the current pricing structure. Proposers should clearly identify their proposed meal-plan pricing methodology, including any daily rates, commissions, fees, revenue-sharing arrangements, or retained revenue components included in their proposal.

3. Please provide the annualized sales for each of the last two years, by concept (including the dining hall), by tender type including:
 - a. Cash/Credit/Debit Cards
 - b. Flex / Declining Balance Dollars
 - c. Campus Funds
 - d. Meal Plan Equivalency / Exchange

Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
Meal Swipe	1,561,130	1,802,171	1,767,087	1,785,091	1,636,212	1,697,245
Flex Dollars	22,530	24,070	23,503	34,935	20,740	42,981
Coyote Cash	444	518	1,192	1,946	9,598	3,980
Cash/Credit/Debit	30,170	38,271	17,643	14,366	36,398	35,182

Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
Chick-fil-A	Meal Swipe						
	Flex Dollars	419,755	423,697	420,886	446,837	412,154	402,283
	Coyote Cash	8,390	10,548	10,255	14,626	11,414	14,693
	Cash/Credit/Debit	117,297	142,786	123,068	147,772	124,377	135,231
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
Peking Plate	Meal Swipe						
	Flex Dollars	125,565	134,885	120,915	49,937	143,207	110,050
	Coyote Cash	2,074	4,090	2,952	1,600	2,493	5,312
	Cash/Credit/Debit	18,374	22,238	16,730	7,899	19,313	30,859
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
Qdoba	Meal Swipe						
	Flex Dollars	329,077	334,086	326,939	340,393	312,711	310,129
	Coyote Cash	6,052	9,360	9,738	11,014	8,855	11,327
	Cash/Credit/Debit	80,465	95,637	81,385	96,687	84,254	93,688
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
WOW American Eats	Meal Swipe						
	Flex Dollars	222,952	204,736	196,338	182,744	202,279	185,921
	Coyote Cash	3,943	1,142	5,225	6,680	5,476	6,133

	Cash/Credit/Debit	23,508	31,488	28,468	32,755	30,719	34,692
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
MUC C-Store	Meal Swipe						
	Flex Dollars	186,224	109,170	153,216	113,120	171,500	123,856
	Coyote Cash	2,096	2,659	3,785	4,066	3,645	2,996
	Cash/Credit/Debit	25,247	31,503	29,671	34,362	34,123	39,339
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
Coyote Village Market	Meal Swipe						
	Flex Dollars	251,396	176,394	239,068	162,424	214,372	155,184
	Coyote Cash	1,331	1,290	2,325	1,580	2,327	1,667
	Cash/Credit/Debit	11,751	16,531	14,385	14,326	14,067	15,687
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
Beede Bump	Meal Swipe						
	Flex Dollars	368,224	290,786	395,008	287,183	379,093	280,136
	Coyote Cash	1,853	2,548	2,972	2,357	3,446	3,141
	Cash/Credit/Debit	16,420	25,202	22,608	31,267	20,826	26,062
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
MUC We Proudly Brew Starbucks	Meal Swipe						
	Flex Dollars	129,645	145,992	134,734	129,240	146,690	172,891
	Coyote Cash	1,096	2,036	1,940	3,040	3,203	3,920
	Cash/Credit/Debit	20,137	27,295	22,170	26,801	28,243	40,704
Location	Tender	Spring 2026	Fall 2025	Spring 2025	Fall 2024	Spring 2024	Fall 2023
Einstein Bagel	Meal Swipe						
	Flex Dollars			149,459	141,416	133,335	103,019
	Coyote Cash			3,056	5,171	2,973	18,544
	Cash/Credit/Debit			23,738	30,690	25,472	28,530

4. Please provide the annualized transaction count of meals used in the dining hall.

Plans	2025 Fall Available	2025 Fall Used	2026 Spring Available	2026 Spring Used
Coyote 10	23,200	7,651	22,080	8,539
Coyote 17	14,960	4,403	13,872	5,640
Yote Pack 55	16,005	8,430	15,675	8,649
Yote Pack 70	73,080	38,766	70,560	36,917
Yote Pack 120	13,320	7,052	12,600	7,416
Paw Print Flex	0	148	0	0
Paw Pleaser Flex	0	107	0	0
Paw Pride Flex	0	134	0	0
10 Block	20	0	20	16
20 Block	960	321	960	822
Cancelled or Withdrew	0	0	0	62
Total	141,545	67,012	135,767	68,061

5. Who keeps unspent Flex dollars?

The current agreement includes meal-plan pricing and other financial arrangements related to meal plan revenue. The campuses are not requiring proposers to replicate

the current pricing structure. Proposers should clearly identify their proposed meal-plan pricing methodology, including any daily rates, commissions, fees, revenue-sharing arrangements, or retained revenue components included in their proposal.

6. Does the current contract provide commissions on revenue? If so, please indicate by revenue stream the percentages.

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7. Does the current contract have a daily rate by meal plan or are commissions provided on meal plans? What are the daily rates if so?

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8. What are the other In-Kinds/Funds/Contributions/Donations/Scholarships being provided currently that you wish to continue?

The current agreement includes meal-plan pricing and other financial arrangements related to meal plan revenue. The campuses are not requiring proposers to replicate the current pricing structure. Proposers should clearly identify their proposed meal-plan pricing methodology, including any daily rates, commissions, fees, revenue-sharing arrangements, or retained revenue components included in their proposal.

9. Please clarify the amortization funds listed in the RFP.

The institutions currently benefit from various vendor-supported programs and investments that may differ by campus and contract year – however information regarding contributions, scholarships, sponsorships, capital investments, donations, and other in-kind support provided under the current agreement will not be disclosed. Proposers should describe any value-added services, financial contributions, scholarships, capital commitments, sponsorships, or other benefits they are proposing as part of their response.

10. We understand there was a tax issue during the last RFP process. Please clarify the issue so we do not repeat the same situation.

During the last procurement process, there was confusion regarding the treatment of sales tax within the pricing submitted by respondents. To avoid a similar issue, all pricing provided in proposals should include any applicable sales tax and be presented as the final price that would be charged to students. The universities will not add sales tax to the prices proposed by the vendor. Therefore, vendors must clearly identify any sales tax assumptions included in their pricing and specify their responsibility for calculating and remitting applicable taxes. All tax-related assumptions should be clearly documented to ensure proposals can be evaluated on a consistent basis and that the resulting agreement accurately reflects the parties' intent. For clarity, Flex Dollars are subject to sales tax at the point of sale and are taxed separately by the food service provider when purchases are made.

HR

1. Is there a union, and if so, please provide a copy of the collective bargaining agreement.
2. How many employees – full and part time are on staff?
3. How many student employees?

The requested human resources and employee information is not available to the University. The employees are employed by the current dining services contractor, and these records are maintained by that contractor. Therefore, the University is unable to provide the requested information.

Technology

1. We understand that there were IT infrastructure issues that forced the removal of smart vending from the 24/7 markets. Can you please explain what these were, so we ensure we do not suggest something that does not align with your policies and/or infrastructure.

The Smart vending machines had swipe only credentials and did not support contactless payments.

2. What Patron Management system is on campus? Does the incumbent manage the relationship and meal plan enrollment or does the University?

Meal plan information is included in StarRez, Banner and Transact.

The university manages the meal plan enrollment, the meal plan application in StarRez, sets up meal plan dates in Transact, Flex amounts in Transact and the addition to Banner when applicable, reconcile usage and charges, track withdraws to adjust and send to vendor. The University provides the meal plan report to ITS that is bulk uploaded into Transact the Thursday before move in in the fall semester and the Friday before the start of the spring

semester. The University makes any adjustment to meal plans due to student withdraw from the university.

3. If there are additional cabling needs for data and power, are those handled by facilities, a preferred vendor, or your chosen partner?

Cabling needs for data and power would be requested through USD Facilities Management and coordinated by the university if internal staff cannot accommodate the request.

4. Can you please elaborate on the technology concerns with the R365 machines?

Market 360 machines are no longer on the USD campus. They had swipe only credentials and did not support contactless payments.

Misc.

1. Please provide a copy of the SDBOR terms and conditions as referenced in the RFP.
See Attachment I (next page)

ATTACHMENT I

1.0 STANDARD CONTRACT TERMS AND CONDITIONS

Any contract or agreement resulting from this RFP will include the State's standard terms and conditions as listed below, along with any additional terms and conditions as negotiated by the parties:

- 1.1 The Contractor will perform those services described in the Scope of Work, attached hereto as Section 3 of the RFP and by this reference incorporated herein.
- 1.2 The Contractor's services under this Agreement shall commence on _____ and end on _____, unless sooner terminated pursuant to the terms hereof.
- 1.3 The Contractor will not use State equipment, supplies or facilities. The Contractor will provide the State with its Employer Identification Number, Federal Tax Identification Number or Social Security Number upon execution of this Agreement.
- 1.4 The State will make payment for services upon satisfactory completion of the services. The TOTAL CONTRACT AMOUNT is an amount not to exceed \$_____. The State will not pay Contractor's expenses as a separate item. Payment will be made pursuant to itemized invoices submitted with a signed state voucher. Payment will be made consistent with SDCL ch. 5-26.
- 1.5 The Contractor agrees to indemnify and hold the State of South Dakota, its officers, agents and employees, harmless from and against any and all actions, suits, damages, liability or other proceedings that may arise as the result of performing services hereunder. This section does not require the Contractor to be responsible for or defend against claims or damages arising solely from errors or omissions of the State, its officers, agents or employees.
- 1.6 The Contractor, at all times during the term of this Agreement, shall obtain and maintain in force insurance coverage of the types and with the limits as follows:

A. Commercial General Liability Insurance:

The Contractor shall maintain occurrence based commercial general liability insurance or equivalent form with a limit of not less than \$1,000,000.00 for each occurrence. If such insurance contains a general aggregate limit it shall apply separately to this Agreement or be no less than two times the occurrence limit.

B. Professional Liability Insurance or Miscellaneous Professional Liability Insurance:

The Contractor agrees to procure and maintain professional liability insurance or miscellaneous professional liability insurance with a limit not less than \$1,000,000.00.

C. Business Automobile Liability Insurance:

The Contractor shall maintain business automobile liability insurance or equivalent form with a limit of not less than \$1,000,000.00 for each accident. Such insurance shall include coverage for owned, hired and non-owned vehicles.

D. Worker's Compensation Insurance:

The Contractor shall procure and maintain workers' compensation and employers' liability insurance as required by South Dakota law.

Before beginning work under this Agreement, Contractor shall furnish the State with properly executed Certificates of Insurance which shall clearly evidence all insurance required in this Agreement. In the event a substantial change in insurance, issuance of a new policy, cancellation or nonrenewal of the policy, the Contractor agrees to provide immediate notice to the State and provide a new certificate of insurance showing continuous coverage in the amounts required. Contractor shall furnish copies of insurance policies if requested by the State.

1.7 While performing services hereunder, the Contractor is an independent contractor and not an officer, agent, or employee of the State of South Dakota.

1.8 Contractor agrees to report to the State any event encountered in the course of performance of this Agreement which results in injury to the person or property of third parties, or which may otherwise subject Contractor or the State to liability. Contractor shall report any such event to the State immediately upon discovery.

Contractor's obligation under this section shall only be to report the occurrence of any event to the State and to make any other report provided for by their duties or applicable law. Contractor's obligation to report shall not require disclosure of any information subject to privilege or confidentiality under law (e.g., attorney-client communications). Reporting to the State under this section shall not excuse or satisfy any obligation of Contractor to report any event to law enforcement or other entities under the requirements of any applicable law.

- 1.9** This Agreement may be terminated by either party hereto upon thirty (30) days written notice. In the event the Contractor breaches any of the terms or conditions hereof, this Agreement may be terminated by the State at any time with or without notice. If termination for such a default is effected by the State, any payments due to Contractor at the time of termination may be adjusted to cover any additional costs to the State because of Contractor's default. Upon termination the State may take over the work and may award another party an agreement to complete the work under this Agreement. If after the State terminates for a default by Contractor it is determined that Contractor was not at fault, then the Contractor shall be paid for eligible services rendered and expenses incurred up to the date of termination.
- 1.10** This Agreement depends upon the continued availability of appropriated funds and expenditure authority from the Legislature for this purpose. If for any reason the Legislature fails to appropriate funds or grant expenditure authority, or funds become unavailable by operation of law or federal funds reductions, this Agreement will be terminated by the State. Termination for any of these reasons is not a default by the State nor does it give rise to a claim against the State.
- 1.11** This Agreement may not be assigned without the express prior written consent of the State. This Agreement may not be amended except in writing, which writing shall be expressly identified as a part hereof, and be signed by an authorized representative of each of the parties hereto.
- 1.12** This Agreement shall be governed by and construed in accordance with the laws of the State of South Dakota. Any lawsuit pertaining to or affecting this Agreement shall be venued in Circuit Court, Sixth Judicial Circuit, Hughes County, South Dakota.
- 1.13** The Contractor will comply with all federal, state and local laws, regulations, ordinances, guidelines, permits and requirements applicable to providing services pursuant to this Agreement, and will be solely responsible for obtaining current information on such requirements.
- 1.14** The Contractor may not use subcontractors to perform the services described herein without the express prior written consent of the State. The Contractor will include provisions in its subcontracts requiring its subcontractors to comply with the applicable provisions of this Agreement, to indemnify the State, and to provide insurance coverage for the benefit of the State in a manner consistent with this Agreement. The Contractor will cause its subcontractors, agents, and employees to comply, with applicable federal, state and local laws, regulations, ordinances, guidelines, permits and requirements and will adopt such review and inspection procedures as are necessary to assure such compliance.
- 1.15** Contractor hereby acknowledges and agrees that all reports, plans, specifications, technical data, miscellaneous drawings, software system programs and documentation, procedures, or files, operating instructions and procedures, source code(s) and documentation, including those necessary to upgrade and maintain the software program, and all information contained therein provided to the State by the Contractor in connection with its performance of services under this Agreement shall belong to and is the property of the State and will not be used in any way by the Contractor without the

written consent of the State. Papers, reports, forms, software programs, source code(s) and other material which are a part of the work under this Agreement will not be copyrighted without written approval of the State.

- 1.16** The Contractor certifies that neither Contractor nor its principals are presently debarred, suspended, proposed for debarment or suspension, or declared ineligible from participating in transactions by the federal government or any state or local government department or agency. Contractor further agrees that it will immediately notify the State if during the term of this Agreement Contractor or its principals become subject to debarment, suspension or ineligibility from participating in transactions by the federal government, or by any state or local government department or agency.
- 1.17** Any notice or other communication required under this Agreement shall be in writing and sent to the address set forth above. Notices shall be given by and to _____ on behalf of the State, and by _____, on behalf of the Contractor, or such authorized designees as either party may from time to time designate in writing. Notices or communications to or between the parties shall be deemed to have been delivered when mailed by first class mail, provided that notice of default or termination shall be sent by registered or certified mail, or, if personally delivered, when received by such party.
- 1.18** In the event that any court of competent jurisdiction shall hold any provision of this Agreement unenforceable or invalid, such holding shall not invalidate or render unenforceable any other provision hereof.
- 1.19** All other prior discussions, communications and representations concerning the subject matter of this Agreement are superseded by the terms of this Agreement, and except as specifically provided herein, this Agreement constitutes the entire agreement with respect to the subject matter hereof.